

Ngāi Tahu 2025

Review

Overview of Draft Report – November 2009

Puritia tauhia kia ita

Te mana tipuna

Te mana whenua

Te mana tangata

Review Results

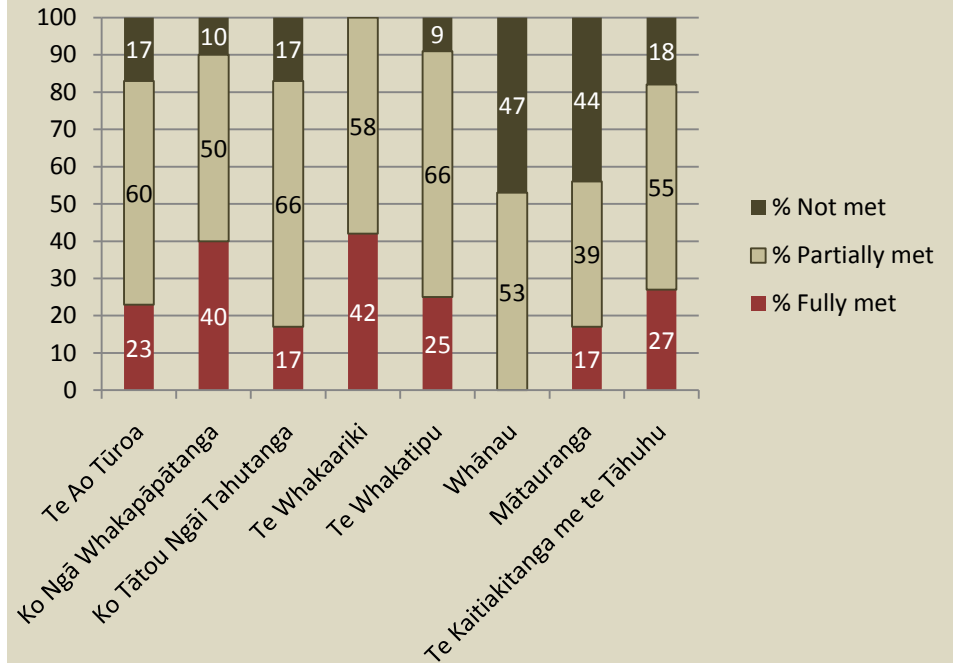
We did good at...

- 🌀 Restoring our natural environment
- 🌀 Protecting and asserting our rangatiratanga

We are progressing with...

- 🌀 Supporting Papatipu Rūnanga development
- 🌀 Strengthening the centre's ability to serve the people

Overview



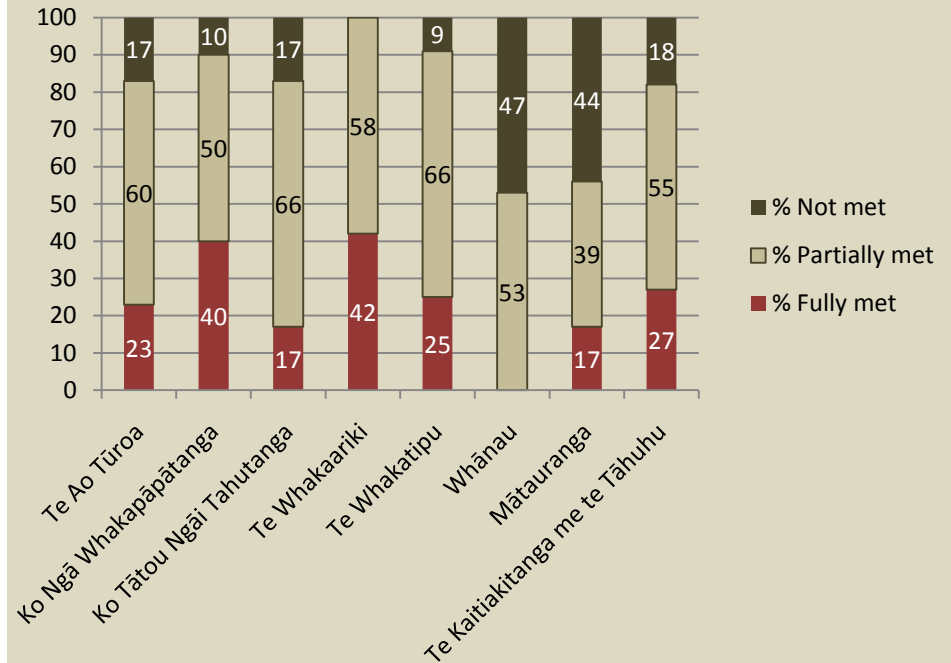
*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Review Results (cont.)

We were not so good at...

- Ⓢ Growing our cultural confidence and capability
- Ⓢ Strengthening the whānau
- Ⓢ Integrating Ngāi Tahutanga into academic achievement
- Ⓢ Developing our investment prowess

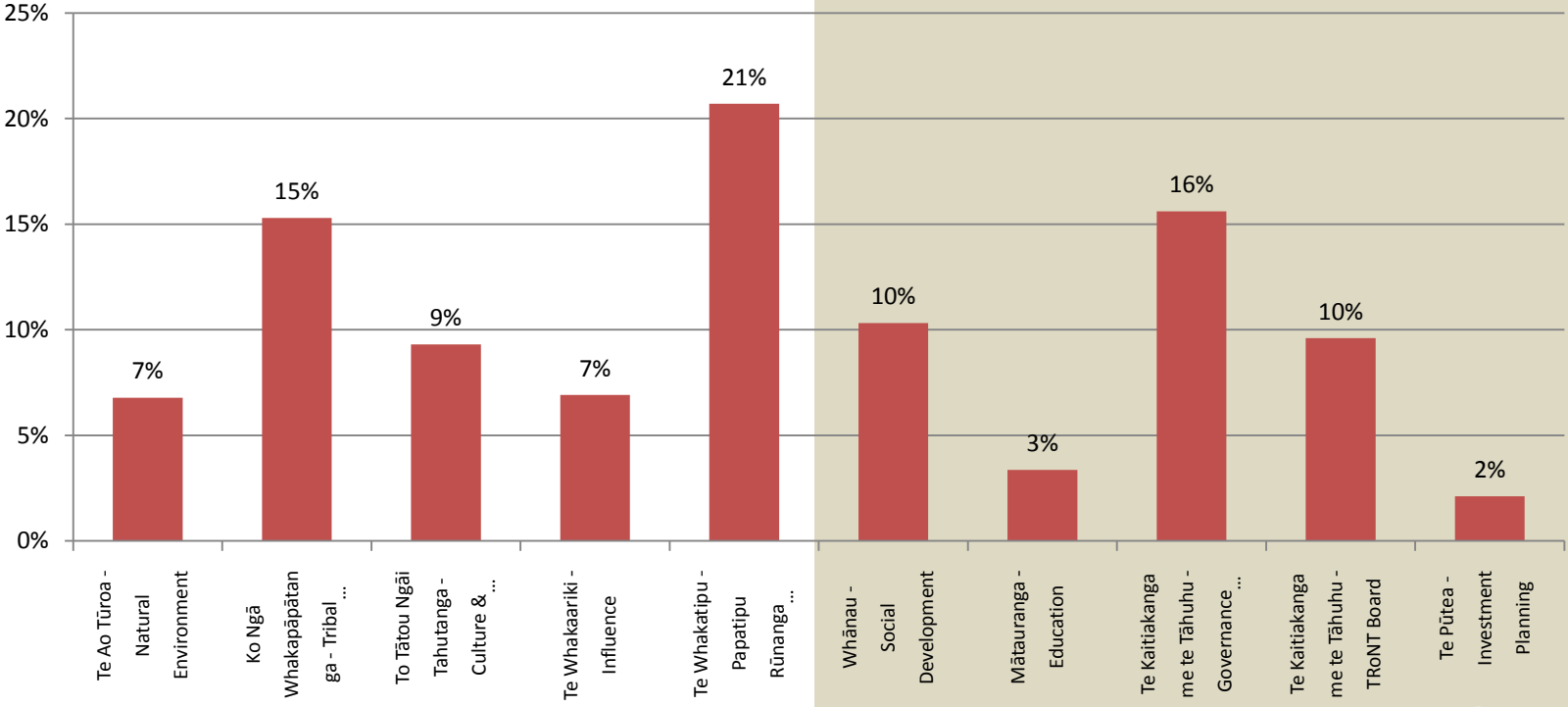
Overview



*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Overview

Actual Spend - Ngāi Tahu 2025 vision areas



*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Overview

What our people said...

- ② “Publicly, Ngāi Tahu are respected and considered to be successful, probably more from an economic standpoint than anything else. The 2025 strategy has been a strong influence, and the fact that we have one - rather than the detail - has helped us focus on the future in a consistent manner.”
- ② “One could be forgiven for thinking that despite 2025, Te Rūnanga has lost its way somewhat. Time will tell whether it is back on the road again, but the importance of transparency, clearly defined adherence to “flax roots up” influence, visibility on the marae and leadership of a kind that unites - and that our tupuna would respect - are worthy goals still.”
- ② “Our gravest most dangerous enemy is ourselves... The thing most likely to pull Ngāi Tahu down is Ngāi Tahu.”

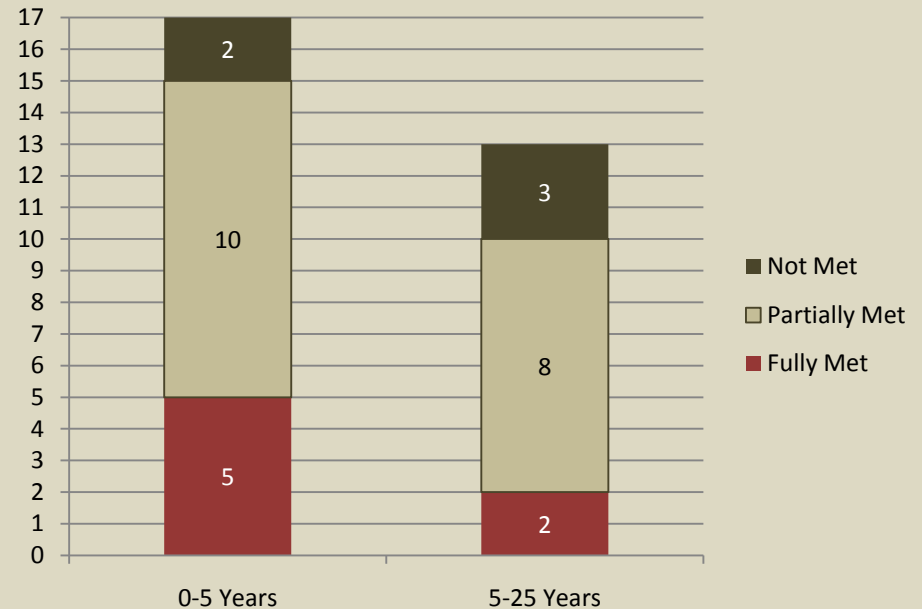
We did good at...

- 🌀 Creating management tools
- 🌀 Building Papatipu Rūnanga capability
- 🌀 Protecting Ngāi Tahu rights

We were not so good at...

- 🌀 Business development
- 🌀 Policy and strategy development
- 🌀 Database maintenance

Te Ao Tūroa



*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Te Ao Tūroa

What our people said...

- ④ “Environmental issues need to be much clearer. Unity on key issues needs to be evident.”
- ④ “Our environmental people are doing well... They’re a wee bit precious in some areas... looking for a complicated answer to a simple question but that’s where we come in... They’re on the ground where we are.”
- ④ “Have consistently done a good job of keeping in touch with Rūnanga which should be the ultimate test. Good at being relevant to the need. This is one of the teams that has got 10 year tenures - there’s something tight about these guys.”

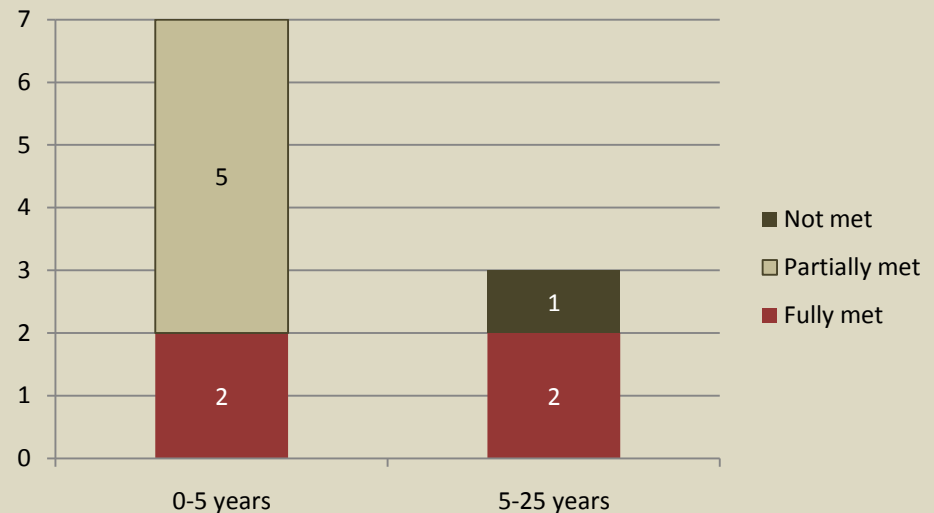
Ko Ngā Whakapāpātanga

We did good at...

- 🌀 Building a communications network
- 🌀 Growing tribal membership
- 🌀 Giving access to tribal benefits
- 🌀 Promoting tribal identity

We were not so good at...

- 🌀 Tribal participation
- 🌀 Working the tribal skills database
- 🌀 Needs analysis and evaluation



*Puritia tauhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Ko Ngā Whakapāpātanga

What our people said...

- ② “TK and TPR are great to read but it’s not all that I want... I want to know what is happening at a political level so that I might have some influence.”
- ② “The whakapapa database could be more than a registration tool... It could be an avenue for whānau to participate more... doing things with whānau biographical information... over and above the registration function.”
- ② “95 percent of shareholders cannot attend Rūnanga meetings and therefore cannot participate in tribal decision making... Therefore, the Office of TRoNT needs to be the primary communicator.”

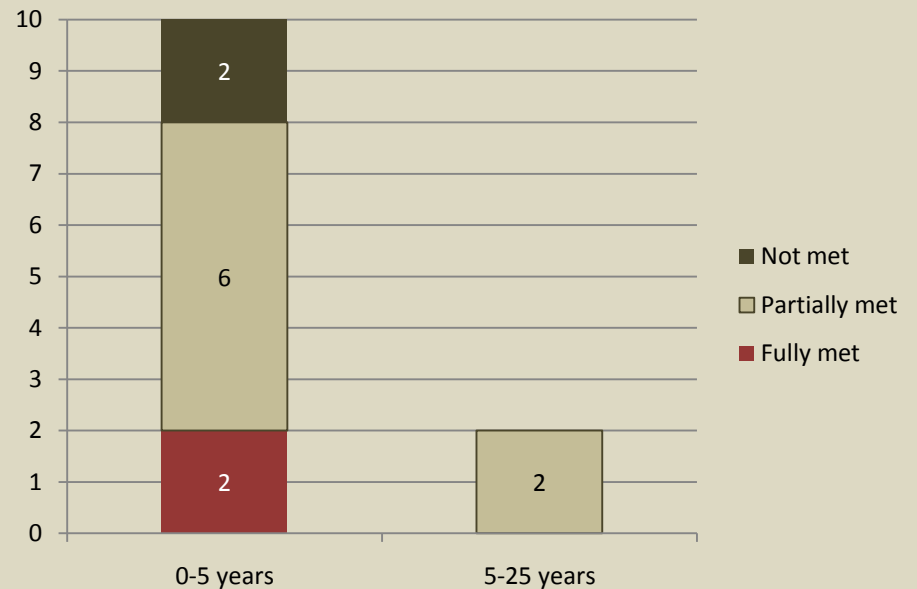
We did good at...

- 🌀 Putting up a reo strategy
- 🌀 Organising regular cultural activities
- 🌀 Enabling whānau and Papatipu Rūnanga to drive mātauranga

We were not so good at...

- 🌀 Consistent support at all levels for revitalising reo
- 🌀 Reaching all tribal ages
- 🌀 Monitoring and evaluating our progress

Tō Tātou Ngāi Tahutanga



*Puritia tauwhia kia ita
To mana tipuna
To mana whenua
To mana tangata*

Tō Tātou Ngāi Tahutanga

What our people said...

- ④ “Our reo must be revived... The importance of the whānau and kāika must be supported... They are essential elements in our cultural renaissance.”
- ④ “Bilingualism... if it’s that important to us, then let’s do it ourselves.”
- ④ “Mutton-birders are an example of living and breathing Ngāi Tahutanga... They do, think and act in ways where they’re not even conscious of being cultural... they are naturally steeped in it.”

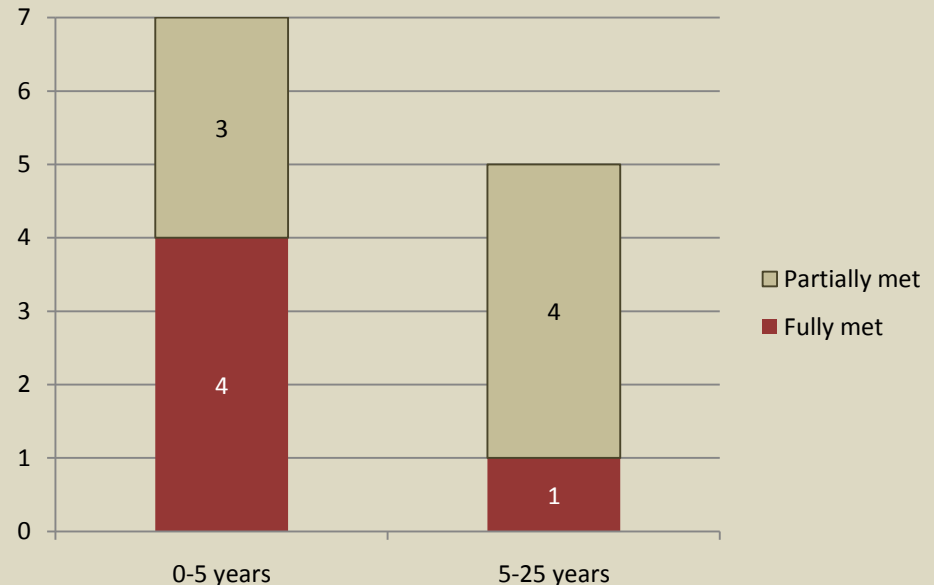
Te Whakaariki

We did good at...

- ② Being represented on external entities
- ② Reinforcing our tribal presence
- ② Creating our good standing

We were not so good at...

- ② Reaching standards of influence that we have set for ourselves
- ② Ensuring that legal and political processes reach conclusions earlier
- ② Making resources available to develop international networks



*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Te Whakaariki

What our people said...

- ④ “It’s good that there are increasing numbers of people on external entities... there should be more... I dream of a presence that is pervasive.”
- ④ “Much of this good work has to do with Mark Solomon gaining the trust of the leading figures in the country.”
- ④ “The money spent on influence and being reactive should be money well spent... Spending money on defending and enforcing our rights is frustrating.”

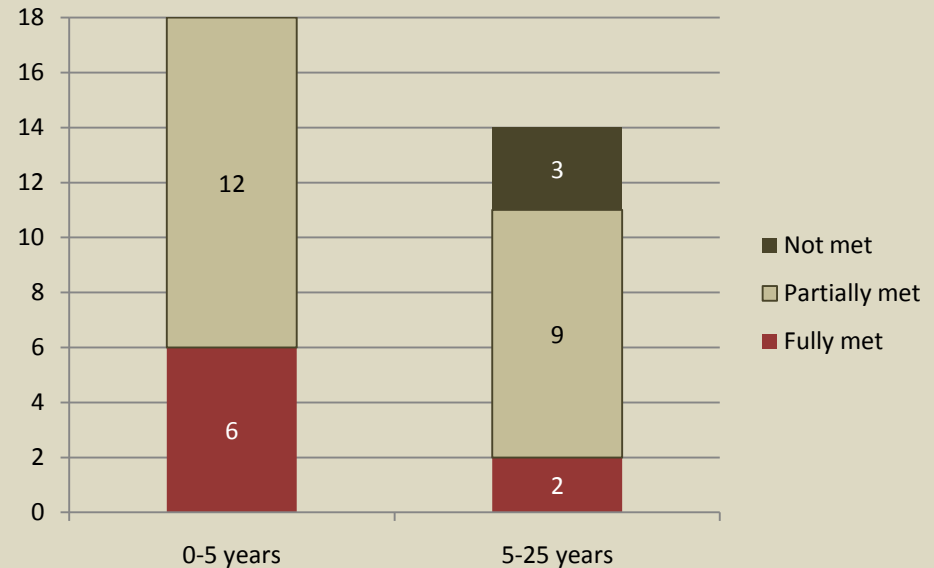
We did good at...

- ④ Initially offering services and expertise to embed Papatipu Rūnanga systems and infrastructure
- ④ Supporting environmental management
- ④ Finalising electoral policy

We were not so good at...

- ④ Providing resources for economic/commercial development
- ④ Continuing developmental agenda support
- ④ Clarifying resourcing levels

Te Whakatipu



*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Te Whakatipu

What our people said...

- ② “A very strong part of the tribal vision was Papatipu Rūnanga independence, and whānau/hapū economic sufficiency... economic power and ability to control direction... I would expect a lot more toward that outcome in the eight to nine years since.”
- ② Apart from Te Putea Whakamahi, we haven’t had much to do with them (TRoNT)... We’re doing our own thing... A lot of that is out of frustration... When we need support it takes too long... so we go to outside sources for advice... We are quite happy to move along the way we are without them.”
- ② “We’re so busy and have so few people to do it. We meet every Friday to do the executive stuff to lighten the load on Rūnanga days... we sit there with glazed eyes.”

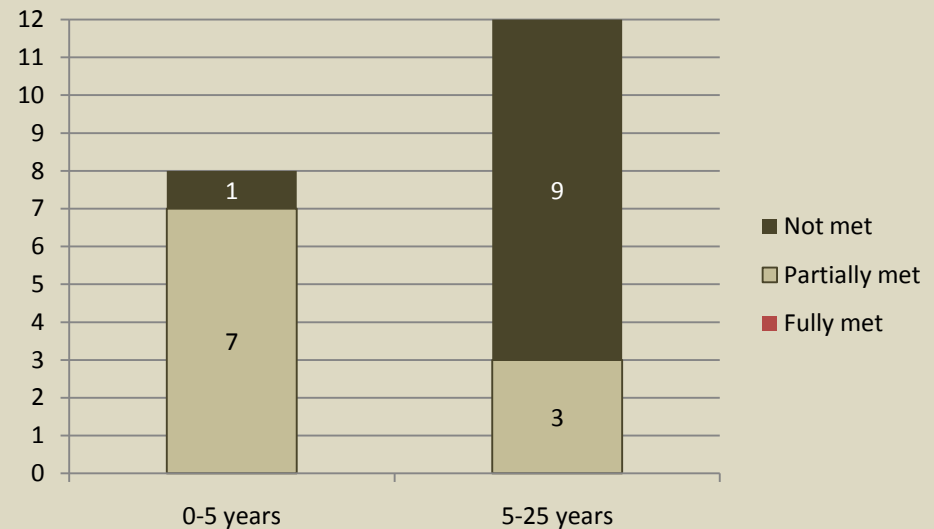
We did good at...

- Ⓢ Increasing whānau financial strength
- Ⓢ Setting down whānau baseline data
- Ⓢ Offering cultural development pathways

We were not so good at...

- Ⓢ Regularising baseline data collection
- Ⓢ Influencing state service delivery in health
- Ⓢ Enabling specific age-defined service delivery
- Ⓢ Comparing Ngāi Tahu outcomes with mainstream
- Ⓢ Approaching succession planning in more than a piecemeal way

Whānau



*Puritia tauhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Whānau

What our people said...

- ④ “Whānau has been hit the hardest... no traction there... lack of strategic approach.”
- ④ “What are we doing across the whānau life cycle?”
- ④ “A lot of Ngāi Tahu people don’t have a strong sense to connect to a Rūnanga... They connect to whānau first... not because of politics... It’s about wanting to make connections.”

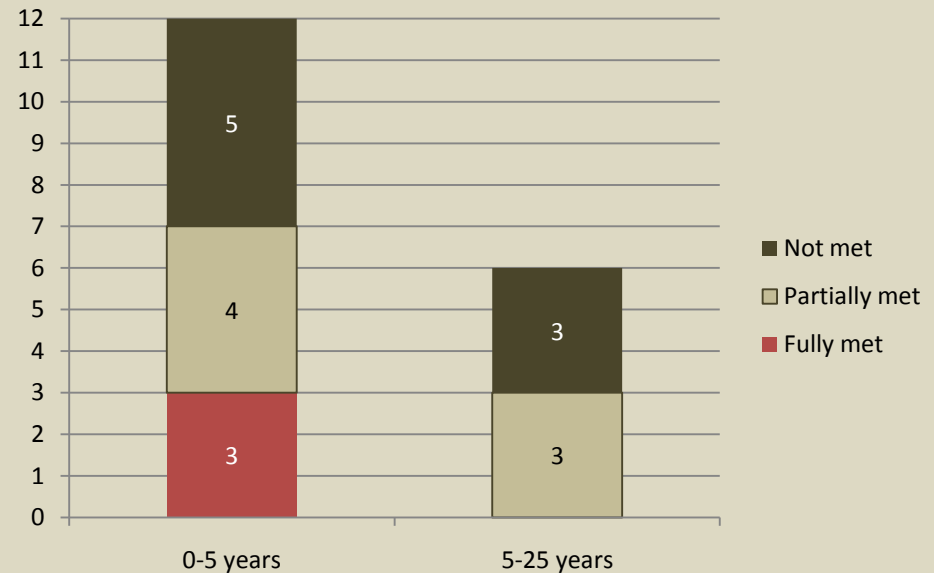
We did good at...

- ☉ Resourcing the Ngāi Tahu student body
- ☉ Creating relationships of influence with the Crown
- ☉ Setting Ngāi Tahutanga examples into curricula

We were not so good at...

- ☉ Making ground on bilingualism
- ☉ Connecting skill with tribal development
- ☉ Providing management continuity and traction

Te Mātauranga



*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Te Mātauranga

What our people said...

- ④ “Scholarships and grants are great, a well managed area... Bigger grants should be targeted to those who pursue things of benefit to the iwi.”
- ④ “Te Kete o Aoraki... Why has that not been in our schools?”
- ④ “The education vision has to be a thirst for the learning... We need to be more than well educated... We need a culture of life-long learning.”

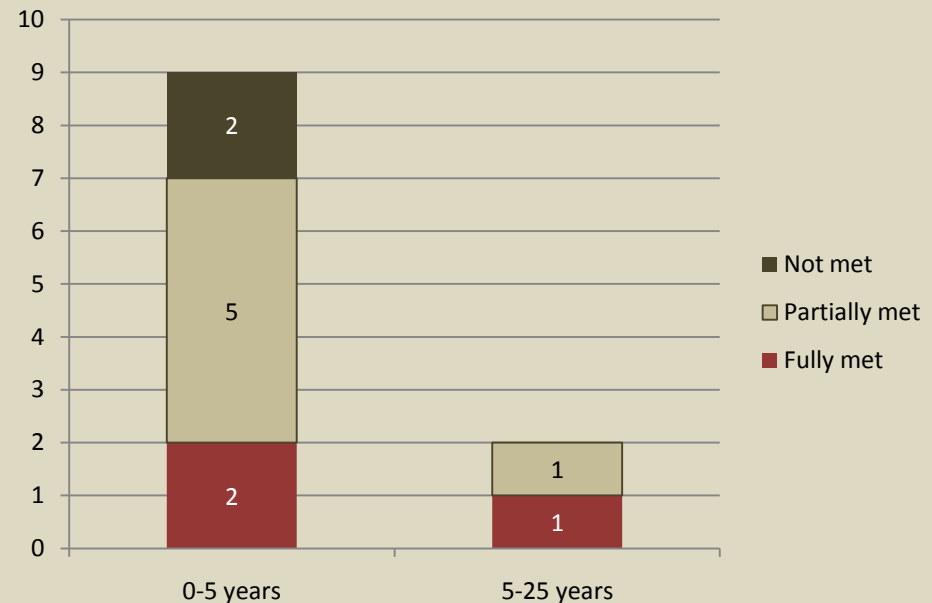
We did good at...

- Ⓢ Reviewing governance arrangements
- Ⓢ Improving planning and accountability processes
- Ⓢ Reducing cost for distribution to Ngāi Tahu Whānui

We were not so good at...

- Ⓢ Ensuring training for governance is provided and taken up
- Ⓢ Sharing focus beyond stabilising governance
- Ⓢ Improving perception of governance as legitimate tribal servant

Te Kaitiakitanga me te Tāhuhu



*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Te Kaitiakitanga me te Tāhuhu

What our people said...

- ② “It would be interesting to know if the Board provides oversight and strategic leadership, or adds any value at all... Could management just get on with it without the Board?”
- ② “We have got to have loyalty above all... The tēpu has to be wise.”
- ② “I have a sense that there are two pieces of work happening in parallel, disconnected... Rūnanga plodding doing their thing, TRONT doing theirs... Connection is not as strong as it could be... Other iwi have gone from bi-monthly to quarterly meetings now because they’ve got it sorted... We’re just going on swimmingly.”

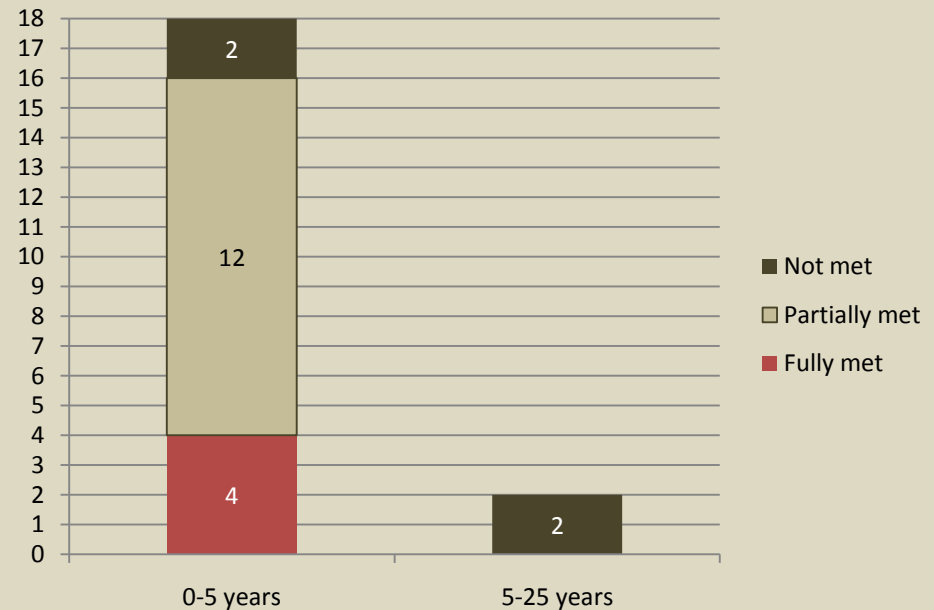
We did good at...

- 🌀 Growing the commercial return
- 🌀 Building on strategic endowments and qualities
- 🌀 Maintaining a conservative approach

We were not so good at...

- 🌀 Growing the commercial base of Papatipu Rūnanga
- 🌀 Clarifying connect between investment and distribution strategies
- 🌀 Defining a Ngāi Tahu approach to tribal economy development

Te Pūtea



*Puritia tawhia kia ita
Te mana tipuna
Te mana whenua
Te mana tangata*

Te Pūtea

What our people said...

- ② “Been clumsy and ad hoc, opportunistic grabbing of assets, amateur... We’re doing things the hard way... it’s been driven by people we’ve employed... They’ve come in, run assets as their own... In their defence, the owner never said “we want you to do this and this and this.” We abdicated again and again and again.”
- ② “Commercially and financially, we’ve performed well.”
- ② “Maybe we’ve never worked as a tribe before... I personally believe in the centralisation of pūtea at this stage of evolution because I don’t think its enough to go mad on.”

Puritia tawhia kia ita

Te mana tipuna

Te mana whenua

Te mana tangata